

## Action Plan – our roadmap to success

	GOALS	ACTION STEPS	CURRENT IMPLEMENTATIONS
1	The NFSA commits to identifying, preventing and responding to workplace bullying and discrimination.	<ol> <li>Model respectful behaviours at all times.</li> <li>Develop a comprehensive intranet site that contains policies and procedures relating to bullying or discrimination, the expected behaviours and consequences of non- compliance.</li> <li>Ensure that reports of bullying or discrimination are taken seriously and properly investigated.</li> <li>Consult with employees to identify issues before escalation.</li> </ol>	<ul> <li>Regular refresher courses to be implemented for staff on bullying and harassment prevention, and anti-racism and discrimination workshops.</li> <li>Updating the NFSA Bullying &amp; Harassment Policy, Procedures and Guidelines.</li> <li>Improved monitoring of completion of mandatory training modules.</li> </ul>
2	The NFSA commits to providing staff with the guidance and support needed to optimise performance and job clarity.	<ol> <li>Ensure employees receive regular performance feedback to identify work that they have done well and opportunities for improvement.</li> <li>Promote a culture of open communication and enquiry that supports clarification around the scope and/or responsibilities associated with employees' roles and the tasks that are associated.</li> <li>Encourage a growth mindset culture that incorporates a process for critiquing the ways of working that is rewarded separately to the overall outcomes of a given project.</li> </ol>	<ul> <li>Clarify the processes involved in the yearly Performance Management &amp; Development Plan to include position descriptions and work level standards to ensure staff are working at the appropriate level, have manageable workloads and sufficient job clarity.</li> <li>Actively engaging and communicating with casual staff including an in- depth orientation program for all staff.</li> <li>Review of policy, procedures and guidance material to support staff.</li> <li>Review of position descriptions to ensure alignment to work level standards and job content.</li> </ul>
3	Staff wellbeing and safety is paramount at the NFSA, and increasing the visibility and access to wellbeing programs is our priority.	<ol> <li>Increase the visibility and accessibility to wellbeing programs.</li> <li>Continue to encourage staff to participate in diversity and cultural awareness training and to participate in activities to strengthen respect and sensitivity in communications.</li> <li>Consult on and deliver a Distressing Content policy.</li> <li>Ensure appropriate trigger warnings are visible where required, including signage and on- screen notices, and clear articulation of the conditions of employment including potential exposure to sensitive and/or triggering material.</li> </ol>	<ul> <li>Designing and delivering a Wellbeing Framework.</li> <li>Planning delivery of workshops on psychosocial safety and wellbeing.</li> <li>Development of Distressing Content Policy with a focus on AV archival context.</li> <li>Ensuring regular email and Intranet communication of wellbeing initiatives and offering programs on a regular basis.</li> </ul>
4	The NFSA is committed to taking action to prevent corrupt behaviours and to support staff to act with integrity.	<ol> <li>Develop a comprehensive intranet site that contains information about integrity in the APS, training modules and reporting mechanisms.</li> <li>Manage the risks of fraud and corruption by embedding the Commonwealth Fraud and Corruption Control Framework.</li> </ol>	<ul> <li>Track mandatory training completion rates including Fraud Awareness training – providing regular reporting to Managers.</li> <li>Maintain a robust reporting and governance framework, in line with APS best practice.</li> </ul>